



Maureen Weaver

SPECIAL COUNSEL

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Maureen is recognized as a leading health care lawyer at both the state and national levels. She advises health care providers on complex regulatory, patient care, reimbursement, compliance, operational, and corporate matters. She was the firm's first female Managing Partner and served as a member of the firm's Executive Committee for many years.

She has been an effective advocate for clients because she understands both the law and the business challenges of health care. She helps hospitals, provider networks, long-term care providers, home health care agencies, hospices, physicians, and other providers and trade associations navigate the ever-changing regulatory, business, and competitive waters of the health care industry. Maureen represents clients in disputes with government payors and insurers. She served as lead counsel in a series of challenges that led to a landmark settlement between the State of Connecticut and Connecticut hospitals concerning the adequacy of Medicaid reimbursement and hospital provider tax.

Maureen is particularly experienced in representing long-term care providers, including continuing care retirement communities, nursing homes, assisted living facilities, and senior housing developers. For many years, she served as counsel to LeadingAge Connecticut (an association of not-for-profit organizations serving older adults), advising the association on legislative, regulatory, and policy matters. She was also a longstanding member of LeadingAge's national Legal Committee.

Maureen has represented health care providers in state and federal investigations and audits on Medicare and Medicaid billing and civil False Claims Act issues, conducting compliance audits and internal investigations, and advising clients on reporting compliance issues to government authorities and in developing and evaluating corporate compliance programs.

She has received many honors and recognitions over the course of her career. Maureen is consistently listed in Band 1 by *Chambers USA* in the health care field and similarly by *The Best Lawyers in America*. Maureen has received the Life-Time Achievement Award from the Connecticut Law Tribune and the Women in Leadership Community Award from the Women and Families Center. She was also named a "Remarkable Woman in Business" by the *Hartford*

Business Journal. The Connecticut Association of Not-for-Profit Providers for the Aging (now LeadingAge Connecticut) honored her with the “Rick Wallace Award of Merit.”

Beyond her client work, Maureen has lectured regularly at the state and national levels on legal topics relating to health care. She serves as a member of the Connecticut Department of Social Services' Continuing Care Advisory Committee. She is past-president of the Connecticut Health Lawyers' Association, a former director of the Connecticut Assisted Living Association, a director emeritus of The Connecticut Business and Industry Association and a former director of the Association for Long Term Care Financial Managers. Maureen has also been involved in community organizations. She is currently Chair of Continuum, a non-profit organization that provides services and housing to adults with mental illnesses and developmental disabilities. She previously served as a director of the Ronald McDonald House of Connecticut and as President of Theatre 4, a professional theater company startup.

She received her law degree from UCLA School of Law and an A.B. *magna cum laude* from Duke University.

Education

- UCLA School of Law (J.D., 1986)
- Duke University (A.B., 1977)
 - magna cum laude

Bar Admissions

- Connecticut

Distinctions

- Rick Wallace Award of Merit (2001)
 - Connecticut Association of Not-for-Profit Providers for the Aging
- *Hartford Business Journal* “Remarkable Women in Business” (2007)
- Women and Families Center “Women in Leadership Award” (2016)
- Connecticut Law Tribune “Lifetime Achievement Award” (2020)

Memberships and Affiliations

- American Bar Association
 - Health Law Section
- American Bar Foundation Fellow
- American Health Law Association
- Association for Long Term Care Financial Managers
 - Board of Directors
- Connecticut Bar Association
 - Health Law Section
- Connecticut Bar Foundation
 - James W. Cooper Fellow

- Connecticut Business and Industry Association
 - Director Emeritus
- Connecticut Department of Social Services
 - Continuing Care Advisory Committee, Member
- Connecticut Health Lawyers Association
 - Past President
- Continuum
 - Chair
- Health Care Compliance Association
- LeadingAge
 - Legal Committee

Publications

September 12, 2025

2025 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

September 12, 2024

2024 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

November 10, 2023

New Connecticut Law Overhauls Change of Ownership Requirements for Health Care Facilities Licensed by DPH

November 3, 2023

CMS Issues Final Rule Remediating The 340B Acquired Drug Payment Policy For 2018-2022

August 17, 2023

2023 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

August 8, 2022

2022 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

June 10, 2022

Partner Maureen Weaver and Counsel Megan George Published in Law360

May 12, 2022

HHS OIG Takes Aim at Medicare Advantage Prior Authorization Practices

January 11, 2022

Partners Jody Erdfarb and Maureen Weaver Published in McKnights

December 15, 2021

Partners Jody Erdfarb and Maureen Weaver Published in Law360
Law360

November 12, 2021

Hospice Survey Enforcement Penalties: Are you Ready?

September 9, 2021

2021 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

August 2, 2021

New Connecticut Law Extends Telehealth Flexibility and Mandates Insurance Payment Parity for Telehealth Services

June 30, 2021

Connecticut Enacts New Law On Use of Technology for Virtual Visitation and Monitoring in Nursing Homes

January 15, 2021

“Congress Ramps Up Survey Enforcement for Medicare Hospice Programs” Published by The National Law Review

The National Law Review

January 15, 2021

Congress Ramps Up Survey Enforcement for Medicare Hospice Programs

August 4, 2020

“New Connecticut Law Extends Telehealth Flexibility” Published in The National Law Review

The National Law Review

December 1, 2019

2019 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

November 6, 2019

CMS’ New Regulations on Disclosure of Affiliations Goes into Effect

October 16, 2017

Recent Case Highlights Need for Providers to Comply with the 60-Day Overpayment Rule

September 28, 2017

2017 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

March 1, 2017

CMS Issues Revised Stark Self-Disclosure Form

August 16, 2016

2016 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

February 18, 2016

CMS Issues Long-Awaited Final Rule on Reporting and Returning Overpayments

August 4, 2015

New Law Establishes a Bill of Rights for CCRC Residents and Streamlines Several Statutory Requirements for CCRCs

July 27, 2015

Physician Compensation Arrangements Under the Microscope

July 20, 2015

Connecticut General Assembly Enacts Reforms to Medicaid Audit Statute

June 22, 2015

Five Tips from Wiggin and Dana's Health Care Compliance and Enforcement Roundtable

May 11, 2015

Ruling Restricts Ability to Challenge Medicaid Rates

Connecticut Law Tribune

May 1, 2015

Getting the Board on Board: The OIG Releases Practical Guidance for Health Care Governing Boards on Compliance Oversight

September 30, 2014

2014 Summary of Key Connecticut Legislation Relating to Providers of Services to the Elderly

April 9, 2014

Proper Prescription and Controlled Substance Practices: A Review of Federal and State Requirements

April 9, 2014

The Connecticut Prescription Monitoring and Reporting System

September 9, 2013

New Transfer of Assets and Applied Income Law Provides Boost for Nursing Home Debt Collection

July 15, 2013

Hospice Payments to Nursing Homes

May 13, 2013

Office of Inspector General Releases Guidance on Compliance with Exclusion List Screening

April 26, 2013

Office of Inspector General Revamps Self-Disclosure Protocol

September 22, 2011

New Laws Add More Muscle to Connecticut False Claims Act

July 15, 2011

Recent Changes to Nursing Home Transfer/Discharge and Bed Hold Requirements Now in Effect

February 3, 2011

Recent Developments Highlight The Breadth of OIG's Exclusion Authority

November 10, 2010

Summary of Wiggin and Dana's Third Annual Health Care Compliance and Enforcement Roundtable

August 17, 2010

New Crime Reporting Requirements for Long-term Care Facilities

January 5, 2010

Modest Progress Toward Meaningful Solutions

Connecticut Law Tribune, December 28, 2009, Vol. 35, No. 52

October 6, 2009

Connecticut False Claims Act: A New Arrow in the Quiver of State Regulators

April 15, 2009

Connecticut Supreme Court Clarifies Application of Property Tax Exemption for Charitable Organizations

March 11, 2009

Billing Federal Health Care Programs for Excluded Individuals and Entities is a Government Enforcement Priority

December 19, 2008

OIG Issues Supplemental Compliance Program Guidance for Nursing Facilities

September 29, 2008

New Law Concerning the Protection of Personal Information Takes Effect on October 1, 2008

September 22, 2006

Frequently Asked Questions About Connecticut's New Advance Directives Law, Public Act No. 06-195

September 8, 2006

The Deficit Reduction Act: Spotlight On Medicaid Enforcement

HealthLaw 360, Guest Column, Portfolio Media

January 21, 2005

Review of Key Legislation Relating to Providers of Services to the Elderly

January 1, 2005

HIPAA Handbook: Implementing the Federal Privacy Rule in a Long-Term Care Setting

December 4, 2003

The Legal Implications Of Documentation For Nursing Homes

November 29, 2001

Wiggin & Dana Develops HIPAA Privacy Handbook for Long-Term Care Providers

November 21, 2000

Conflicts of Interest for Trustees, Directors, and Management in the New World of Integrated Services and Collaborative Ventures

Materials handed out for AAHSA Conference on 10/23/00

February 1, 1998

Compliance Programs for Health Care Organizations